

<b>Indigenous Relations Policy</b>		Approval: President
Originator: Indigenous Advancement Department	Policy group: Indigenous Advancement Department	Approval Source: President
Revision: 6.0 February 2023	Page 1 of 3	Approval Date: January 11, 2023

## PURPOSE

Allteck Limited Partnership (Allteck) and Canadian Utility Construction (CUC) engages early and often with First Nations to understand their interests, identify opportunities, respond to their concerns, and facilitate participation in our projects. By working together and ensuring open communication with First Nations members, we strive to earn respect and trust and establish and grow positive long-term relationships. We believe that responsible business activity involves meaningful inclusion and a deep respect for First Nation cultures and governments.

## PRINCIPLES

Through engagement of First Nation businesses, Allteck and CUC are committed to bridging the gap between mainstream corporate sector and First Nation communities. We view the involvement of First Nation businesses and their communities as the premise of our Indigenous Relations policy. First Nation participation must be part of our day-to-day operations and, even if to a small extent, impact the future of a sustainable Canadian economy in a positive way. We are honoured to work on the traditional territories that are impacted by our high voltage projects, and it is important that the communities can participate and benefit from our experience and success in the electric power industry.

Allteck and CUC openly shares its Indigenous Relations policy with customers and subcontractors, encouraging them to meet or exceed our policy through policies and practices of their own.

This policy is included in the Allteck and CUC employee orientation. In addition, managers and supervisors will receive training and be evaluated on their ability to comply with this policy. An audit and annual effectiveness review will be performed.

### GUIDING PRINCIPLES: INTEGRITY, RESPECT, COMMUNITY, TEAMWORK

Build mutually beneficial business relationships in accordance with the following guiding principles:

- Commit to open and honest communication
- Support First Nation business capacity through providing business opportunities
- Respect the diverse, unique cultures and priorities of the communities
- Understand that First Nations communities are unique and may have overlapping territories
- Execute projects in a socially and environmentally responsible manner
- Maintain the highest standards for worker health and safety
- Always act with integrity, respect, and in a lawful and ethical manner.

## POLICY IMPLEMENTATION

Quality and service excellence start with strong leadership. Our Executive team encourages openness and accountability and leads by example. Driven by continuous improvement, they strategize on a clear and progressive vision and set directions on Indigenous relations since the core of our business is mostly in

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unceded First Nation territory. They construct action plans driven by our Statement of Commitments on First Nation Relations, our clients’ commitments, our desire to have diversity in the workplace, and the objectives set by our internal PAR committee. The executive committee is accountable for ensuring this policy is effectively implemented through a framework comprised of four pillars:

1. Commitment & Engagement
2. Procurement
3. Employment and Training
4. Care for the Community

**FOUR PILLARS**

**1. Commitment and Engagement**

For each given opportunity that has a First Nation component, Allteck and CUC’s executive team connects with the First Nation(s) impacted by the project. Introductions are made where we learn about each other’s governance and guiding principles, and information is exchanged with regards to the project and how it will impact the local community. Once the First Nation is comfortable with Allteck and CUC as an acceptable and trustworthy partner, the First Nation provides an endorsement whereupon the respective procurement teams work together in assembling a competitive bid inclusive of First Nation participation, while adhering to procurement laws and the company’s code of ethics and business conduct.

**2. Procurement**

Allteck and CUC supports the development and growth of businesses that are owned and operated by First Nations entrepreneurs in the traditional territories where we work. Two-way communication is paramount to understand each other’s needs, capabilities, and capacity. The procurement department has a mandate to proactively reach out to the First Nations and their member-owned businesses and prequalify as many vendors as possible.

This First Nation vendor prequalification process assists in fluid communication of business opportunities to the Nation-owned and controlled businesses in the territory, for the purpose of estimating and compiling a competitive bid. Allteck and CUC subcontractors are encouraged to adopt similar programs when working with Allteck and CUC.

In areas where ongoing work exists, the procurement department explores options to enter into ongoing business contracts which provide secure longer-term work to First Nation businesses.

As part of the commitment to the communities in which we operate, Allteck and CUC have developed a procurement policy which incorporates preference for awarding contracts for goods and services to First Nation owned and controlled businesses that are locally based. This policy states that when two or more proposals are scored the same on all technical, corporate, and financial criteria, the local First Nation-owned and controlled business will be selected.

Finally, Allteck and CUC looks to fulfil its corporate operational needs with goods and services supplied by First Nation-owned companies, where feasible.

